

Maximum Megahertz Project

Olaf Gundersen, the CEO of Wireless Telecom Company, is in a quandary. Last year he accepted the Maximum Megahertz Project suggested by six up-and-coming young R&D corporate stars. Although Olaf did not truly understand the technical importance of the project, the creators of the project needed only \$600,000, so it seemed like a good risk. Now the group is asking for \$800,000 more and a six-month extension on a project that is already four months behind. However, the team feels confident they can turn things around. The project manager and project team feel that if they hang in there a little longer they will be able to overcome the roadblocks they are encountering—especially those that reduce power, increase speed, and use a new technology battery. Other managers familiar with the project hint that the power pack problem might be solved, but “the battery problem will never be solved.” Olaf believes he is locked into this project; his gut feeling tells him the project will never materialize, and he should get out. John, his human resource manager, suggested bringing in a consultant to axe the project.

Olaf decided to call his friend Dawn O’Connor, the CEO of an accounting software company. He asked her, “What do you do when project costs and deadlines escalate drastically? How do you handle doubtful projects?” Her response was, “Let another project manager look at the project. Ask: ‘If you took over this project tomorrow, could you achieve the required results, given the extended time and additional money?’ If the answer is no, I call my top management team together and have them review the doubtful project in relation to other projects in our project portfolio.” Olaf feels this is good advice.

Unfortunately, the Maximum Megahertz Project is not an isolated example. Over the last five years there have been three projects that were never completed. “We just seemed to pour more money into them, even though we had a pretty good idea the projects were dying. The cost of those projects was high; those resources could have been better used on other projects.” Olaf wonders, “Do we ever learn from our mistakes? How can we develop a process that catches errant projects early? More importantly, how do we ease a project manager and team off an errant project without embarrassment?” Olaf certainly does not want to lose the six bright stars on the Maximum Megahertz Project.

Olaf is contemplating how his growing telecommunications company should deal with the problem of identifying projects that should be terminated early, how to allow good managers to make mistakes without public embarrassment, and how they all can learn from their mistakes.

Q1) Complete the Project Closure report.

Project Management Case Maximum Megahertz Project

Steven C. Wheelwright



Project Management Case Maximum Megahertz Project:

Project Management: The Managerial Process 6e Erik Larson, Clifford Gray, 2014-07-16 Project Management The Managerial Process 6e **Project Management** Clifford F. Gray, Erik W. Larson, 2008 As the market leading textbook on the subject Project Management The Managerial Process 4e is distinguished by its balanced treatment of both the technical and behavioral issues in project management as well as by its coverage of a broad range of industries to which project management principles can be applied It focuses on how project management is integral to the organization as a whole The 4th edition reflects the latest changes found in the practice Other texts discuss the topics covered in this text but they do not view oversight as the project manager s operating environment as does Gray Larson **InfoWorld** , 1987-11-02 InfoWorld is targeted to Senior IT professionals Content is segmented into Channels and Topic Centers InfoWorld also celebrates people companies and projects **ARM-Based Microcontroller Multitasking Projects** Dogan Ibrahim, 2020-05-14 Most microcontroller based applications nowadays are large complex and may require several tasks to share the MCU in multitasking applications Most modern high speed microcontrollers support multitasking kernels with sophisticated scheduling algorithms so that many complex tasks can be executed on a priority basis ARM based Microcontroller Multitasking Projects Using the FreeRTOS Multitasking Kernel explains how to multitask ARM Cortex microcontrollers using the FreeRTOS multitasking kernel The book describes in detail the features of multitasking operating systems such as scheduling priorities mailboxes event flags semaphores etc before going onto present the highly popular FreeRTOS multitasking kernel Practical working real time projects using the highly popular Clicker 2 for STM32 development board which can easily be transferred to other boards together with FreeRTOS are an essential feature of this book Projects include LEDs flashing at different rates Refreshing of 7 segment LEDs Mobile robot where different sensors are controlled by different tasks Multiple servo motors being controlled independently Multitasking IoT project Temperature controller with independent keyboard entry Random number generator with 3 tasks live generator display home alarm system car park management system and many more Explains the basic concepts of multitasking Demonstrates how to create small multitasking programs Explains how to install and use the FreeRTOS on an ARM Cortex processor Presents structured real world projects that enables the reader to create their own **Managing New Product and Process Development** Steven C. Wheelwright, 2010-07-06 Argues that a company s capability to conceive and design quality prototypes and bring a variety of products to market more quickly than its competitors is increasingly the focal point of competition The authors present principles for developing speed and efficiency **60GHz Technology for Gbps WLAN and WPAN** Su-Khiong Yong, Pengfei Xia, Alberto Valdes-Garcia, 2011-08-02 This book addresses 60 GHz technology for Gbps WLAN and WPAN from theory to practice covering key aspects for successful deployment In this book the authors focus specifically on 60 GHz wireless technology which has emerged as the most promising candidate for multi gigabit wireless indoor communication

systems 60 GHz technology offers various advantages over current or existing communications systems e g huge unlicensed bandwidth worldwide high transmit power high frequency reuse and small form factor which enables many disruptive applications that are otherwise difficult if not impossible to be realized at lower frequencies The book addresses all aspects of the state of the art in 60 GHz technology for high data rate wireless applications Key Features Comprehensive coverage from theory to practice provides readers with a thorough technical guide of 60 GHz technology development Brings together the entire area of 60GHz technology for Gigabits per second Gbps WLAN and WPAN applications Discusses practical system designs covering wide aspects such as antenna propagation beamforming circuit design digital communication signal processing system architectures etc Provides up to date standardization activities regulatory issues technology development as well as future trends Includes examples and case studies for practical scenarios Contains theoretical simulation and experimental results to demonstrate and compare the performance of various schemes or systems This book serves as an excellent reference for system engineers system architects IC designers standard engineers researchers and vendor and manufacturer consumers Technical consultants software and application developers will also find this book of interest

InfoWorld ,1990 Digital Control of Power Converters Using Arduino and an STM32 Microcontroller Majid Pakdel,2024-12-23 This concise and accessible guide equips readers with the knowledge and skills needed to implement digital control algorithms to design efficient and reliable power converters using STM32 microcontrollers Through this book Majid Pakdel covers a range of topics including digital control theory switching converters theory the design and implementation of control algorithms such as proportional integral derivative and advanced digital control techniques programming of STM32 microcontrollers and interfacing with power electronics components He also provides step by step tutorials and code examples to help readers understand and implement the concepts in their own projects Readers will gain a deep understanding of digital control techniques in power converters learn how to program STM32 microcontrollers for control applications and be able to design and implement their own digital control algorithms in power electronics systems The practical examples provided in the book will help readers apply the knowledge gained to real world projects and improve their skills in developing digital control systems The information within is useful for young professionals and students aiming at experimental implementation on a microcontroller platform of a control algorithm for power converters To fully benefit from the practical examples demonstrating digital controller implementation on the STM32 readers should have a solid understanding of power switching converter topologies modeling and control

Congress. Senate. Committee on Commerce, Science, and Transportation,2012 **700 MHz Auction** United States.
Communications Commission,2017 **FCC Record** United States. Federal

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