

The Smartest Logo in the Room

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After the 2002 collapse of the company under the weight of its fraudulent business practices, [Paul] Rand's "E" had as a whole new meaning. Rechristened the "sprawled E," it inadvertently became the most powerful asset logo of its time. No parallel of corporate identity could have devised a more startling outcome.

The Enron debacle created much soul-searching among the graphic design community, as artists pondered the actual dimensions of their power to shape people's perceptions.

Of all the things I read in Stephen Eskilson's *Graphic Design: A New History*, this passage started in the mind. Let the soul-searching begin!

Paul Rand took logo design very seriously, and his work in the field serves as the centerpiece of many of his books. Detailed accounts of the genesis of symbols for such companies as Mordor, NeXT, and IBM appear in *A Designer's Art: Design, Form and Chance* and *From Lawrence to Rand*, even rejected proposals, like those for The Limited and Ford, merit many pages of coverage. But Enron was designed too late in Rand's career to make any of his books. In Steven Heller's monograph, it's simply identified as one of Rand's last works, and it appears toward the very end, with

no further comment, rounded up with a group of other, less notorious, logos.

Perhaps the only thorough account of the launch of the Enron logo appears in *Conspiracy of Fools*, Kurt Elsterwald's 746-page history of the company's rise and fall. According to Elsterwald, Enron chairman Kenneth Lay unveiled the logo to company employees in a special meeting in January 1997, promising "a new logo that would reflect the dynamic company Enron has become."

Sadly, he mentioned the designer nowhere in his dramatic introduction. But maybe not? Because, well, wait for it:

Within hours, the world would laugh it off the stage. Houston loved the logo in Enron's offices in Europe. But in Amsterdam the middle, yellow prong disappeared, leaving the new design meant to celebrate Enron's transatlantic connection looking more like an electric plug. Worse, to the Italians it resembled an obscene hand gesture, one that moved about the same thing as showing a middle finger at an American. The European executives roared with laughter: now they had a new way to win Italian customers.

Back in Houston, disaster grew: the yellow prong also vanished when run through the copying machine. Sometimes Enron had spent millions of dollars on a new business logo without bothering to check if it worked in business. Now the hallway signs went down, the new cards and letterheads were shredded. With no fanfare, another logo was introduced, replacing the yellow prong with a green one.

The symbol meant to carry Enron into the next millennium hadn't lasted a week.

Embarrassing, but not to its designers. Not only would he know nothing of Enron's ultimate collapse, Rand didn't even live to see the unveiling, having died weeks before in November 1996. It has yet to be revealed who performed the last-minute yellow-to-green substitution that barely matched the design from the jaws of defeat.

Nonetheless, feasibility aside, the new symbol was not a success. Identity consultant Tony Spawth, for one, was enthusiastic about what he saw. "Enron would be Rand's last logo. It is likely that he knew this, and he said it was his last ever. That is a tall order," reported Spawth in his annual issue of the *Conference Board's* magazine, *Across the Board*. "But it is a fine mark: bold, one big idea, but richer in layered ideas and associations than might appear at first glance."



Enron logo designed by Paul Rand, 1996

Enron logo designed by Paul Rand, 1996

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